

October 31, 2022



To Whom It May Concern:

I'm very pleased to recommend Tarek Darwish for the Senior Leadership Position announced. I've worked alongside Tarek for many years. Not only has he consistently demonstrated outstanding professionalism, excellent knowledge and skill sets, but his friendly, easy-going character made it a pleasure to work with him as well. Tarek's skills and leadership qualities would make him an invaluable addition to your leadership team.

Tarek's contribution to the Middlesex University's MSc Building Information Modelling Management & Integrated Digital Delivery program, has been an instrumental part of the program's success since 2014. As a visiting lecturer, his courses provided invaluable benefit, and consistently enjoyed an excellent feedback from participants. He provided the students with vital knowledge and best practices on project scope, schedule, cost, quality, resources, Risk and management in general.

Tarek showed leadership and initiative by incorporating industry-specific extensions to the general best practices of project management.

Tarek marries his superb education with practical case studies from his work as a project management, planning and scheduling practitioner and consultant. My students have found that approach particularly helpful to their careers and highly educational, which they incorporate directly into their work practices being professionals and executives in industry.

In addition to his professional qualifications as a Master's degree holder, PMP, PMI-SP and SFC, Tarek has personal qualities that make him well-suited to leadership. he's naturally fallen into the role of "focal point" that many go to with questions. He's committed to quality and extremely reliable and professional.

Tarek has my highest recommendation for the leadership position you announced. I'm excited to see the successes of your endeavors under Tarek's leadership. Please feel free to contact me for any further information. Thanks very much for your time.

Sincerely,

A handwritten signature in black ink, appearing to read "Noha Saleeb", with a stylized flourish at the end.

Dr. Noha Saleeb

PhD, MSc, BArch (hons), FHEA, MCIAT

Associate Professor in Creative Technologies & Construction

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